

KEY FIGURES IN THE 27TH FINANCIAL YEAR

Funds totalling CHF 12.3 million (2023: 13.2; 2022: 12.3) were used for the foundation's activities. CHF 11.1 million (12.1; 11.3) were channelled into direct and implementation grants for 62 (61; 57) support projects. Total foundation expenditure amounted to 9.1% (8.4; 8.6) of the funds used, of which 2.5% (2.5; 2.6) were administrative expenses and 6.6% (5.9; 6.0) were direct project expenses for the themes supported. Foundation assets as at 31.12.2024 amounted to CHF 65.8 million (74; 81.5). In the year under review, a net portfolio performance of 8.3% (8.4; -15.7) or 5.9% (5.9; -13.6) for the share portfolio Switzerland was achieved with a passive asset allocation. Since its establishment, Gebert RUF Stiftung has financed a good 1390 projects, providing a total of CHF 272.5 million in grants. The completed projects triggered additional resources of CHF 8.7 billion, corresponding to an efficiency factor of 35.

TRANSPARENCY

The website grstiftung.ch presents the foundation's policy and strategy (target domains, areas of activity), openly discloses the support criteria and provides information on procedures. The following information is given for every project supported: project managers, total funding amount, abstract, project status and results. The foundation's performance is documented by details of financial data, funding volume and investments.

MANAGEMENT

BOARD OF TRUSTEES: Prof. Dr. Roland Siegwart (since 2012, Chairman), Prof. Dr. Monika Bütler (since 2017, Deputy Chairwoman), Prof. Dr. Manuel Battegay (since 2024), Prof. Dr. Andrea Belliger (since 2022), Prof. Dr. Elgar Fleisch (since 2018), Prof. Dr. Martin Fussenegger (since 2019), Prof. Dr. Jean-Marc Piveteau (since 2018), Prof. Dr. Marcel Tanner (since 2016); **EXECUTIVE TEAM:** Dr. Pascale Vonmont (CEO/Director), Dr. Marco Vencato (Deputy Director), Jacqueline Grollimund (Project Monitoring & Controlling/Coordination Education Pioneers), Corinne Burkhardt (Management Assistant/Back Office), Kaya Blum (Student Assistant); **COMMITTEES AND ADVISORY BOARDS:** Chairman's Committee, Nomination and Finance Committees, Eastern Europe Committee, First Ventures Committee, Venture Kick Strategy Board, Talent Kick Strategy Board.

GOOD GOVERNANCE

Gebert RUF Stiftung complies with the Swiss Foundation Code, is a member of SwissFoundations and works closely with the University of Basel's CEPS (Center for Philanthropy Studies). The board of trustees carries out an annual risk assessment of all foundation activities. An internal control system is used for this purpose.

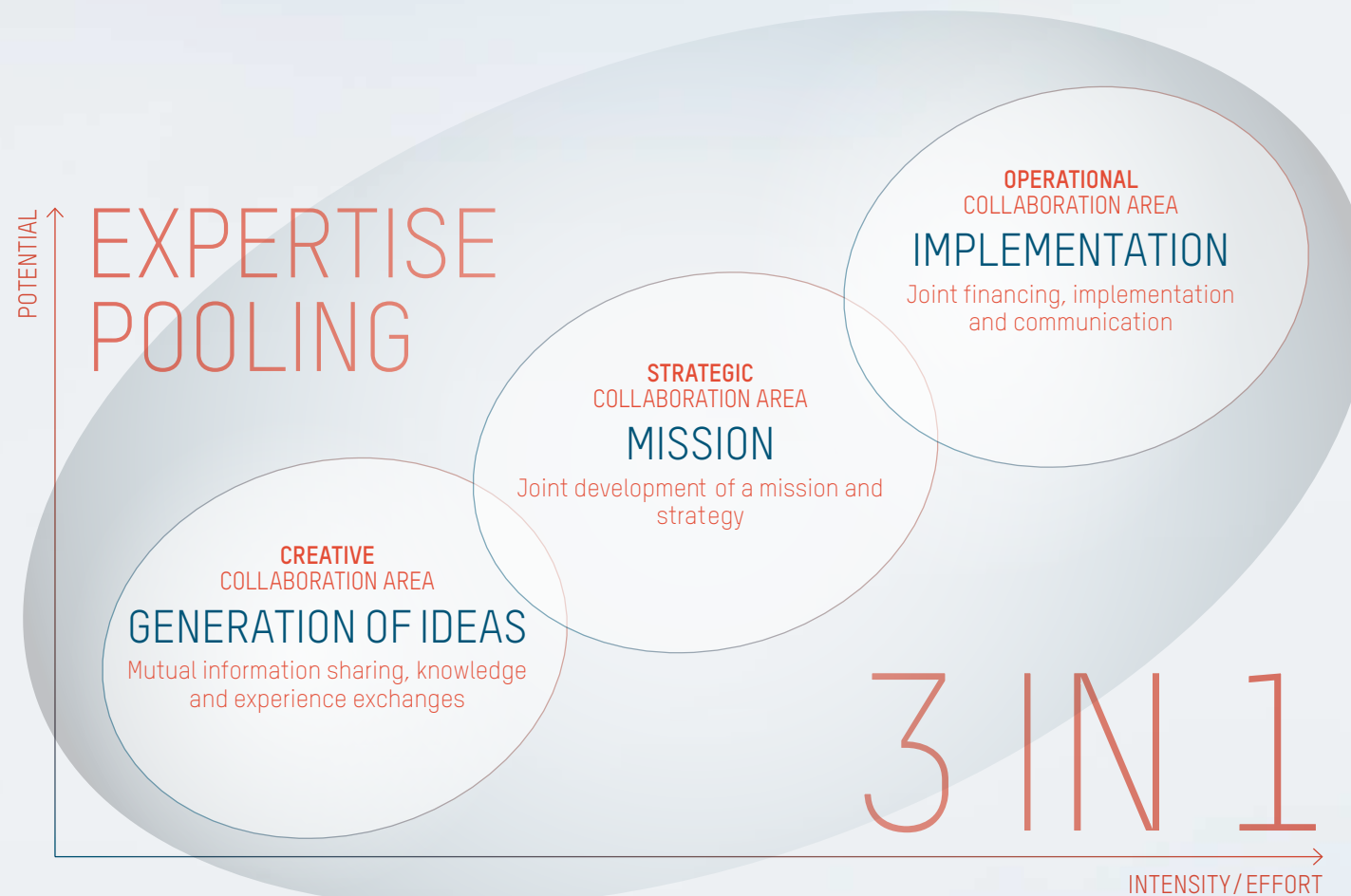
EXTERNAL UNITS

INVESTMENT CONCEPT: ECOFIN Portfolio Solutions AG, Zurich; **FUND MANAGEMENT:** UBS Asset Management Switzerland AG, Zurich; **CUSTODIAN BANKS:** UBS Schweiz AG, Zurich; Rahn+Bodmer Co., Zurich; **DIRECT INVESTMENT:** Margebeli JSC, Georgia (Private Equity); **INVESTMENT CONTROLLING:** ECOFIN Investment Consulting AG, Zurich; **ACCOUNTING:** Bourcart Treuhand AG, Basel; **AUDITORS:** Copartner Revision AG, Basel; **SUPERVISORY AUTHORITY:** Swiss Federal Supervisory Board for Foundations, Berne.

COLLABORATION AS A SUCCESS FACTOR

Grant-making foundations play a crucial role as risk financiers in solving society's challenges. However, many of these problems are so complex that they cannot be tackled with the limited resources of individual actors. This is precisely where the opportunity lies. Collaborations enable foundations to pool their strengths and significantly amplify their impact, not only within the foundation sector but especially between foundations, the public sector and the economy.

Working together allows them to learn from one another and drive forward innovative solutions more quickly. When different perspectives, areas of expertise and resources come together, this creates economies of scale, synergies and competence effects that go far beyond what a single foundation is able to achieve on its own – which in turn increases funding efficiency. Collaborations serve as a professional organizational management tool to achieve a foundation's mission more effectively and efficiently. Any form of cooperation creates added value. With the digital opportunities available today, such as those offered by StiftungSchweiz, collaboration and exchanges have become broader and easier than ever.



THE POTENTIAL OF EXPERTISE POOLING

Gebert Rüt Stiftung firmly believes that collaborations are the key to a successful, long-term commitment. Its aim is to find joint solutions for pressing questions. Up to now, foundations have mainly used cooperations to coordinate grant-making activities, while the potential of pooling expertise remains largely untapped. This is where Gebert Rüt Stiftung wants to take the first step by making its many years of funding experience, its competency and its extensive network available. To initiate collaborations in an agile and targeted manner, the foundation plans to contribute its expertise in areas where it can pool its core competencies with those of other actors – in the innovation, education and science communication funding areas. With this model, it will be able to make the existing «assets» more widely available to organizations within and outside the foundation sector. The main focus here is on identifying funding gaps with a high potential impact in these areas, developing an effective grant-making programme, and implementing it efficiently and successfully. With over 25 years of grant-making experience and a strong network in the relevant areas, Gebert Rüt Stiftung can offer other foundations and donors an attractive package: expertise pooling with real potential to create a greater impact and sustainability in funding and grant-making.